

To Whom it May Concern

SUBJECT	REFERENCE	DATE
Reference for Multi-annual maintenance plan for Bulgaria,	B20100539	October 5, 2010

With this reference we hereby certify that the Institute of Transport and Communications Ltd., UIC 831144533, has, in partnership with NEA Transport research and training as leading partner and Tebodin Consultants & Engineers and ProRail, participated in the implementation of the project titled:

Multi-annual maintenance plan for Bulgaria,

The project with reference G2G08/BG/8/4 was financed by EVD, the Dutch Agency of the Ministry of Economic Affairs and was commissioned by the Bulgarian Ministry of Transport, Information Technologies and Communications and National Railway Infrastructure Company (NRIC).

The project elaborated in January – December 2009 period aimed to assist the National Railway Infrastructure Company in elaboration of multi-annual maintenance plan as basis for Multi-annual Contract between the Company and the Government, as well as to contribute for strengthening of institutional collaboration between the Ministry of Transport, Ministry of Finance and NRIC aimed at creating sustainable solutions concerning the finances of the multi-annual plans and the setting of priorities therein. In the exercise of these obligations the Institute of Transport and Communications carried out the following tasks:

- Review and analysis of national policy documents in the area of transport and of railway infrastructure in particular as a basis for identification of strategic goals, objectives and priorities
- Input in identification of measurable performance indicators for railway network maintenance and setting up 2020 targets
- Cost benefit analysis of goals to be achieved

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REFERENCE NUMBER
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The Institute of Transport and Communications performed their mandate with commendable professionalism and diligence in accord with the project implementation schedule and budget. Furthermore the Institute highly contributed to the successful completion of the project and the satisfaction of EVD as Client and NRIC and Ministry of Transport as Beneficiaries.

Adriaan Roest Crolius
Project leader

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Managing Director

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